

A ^b DUFRY Company







ESTIMATED BY 2019 2016 1.8BN+ > 2.0BN+

ESTIMATED 3% COMPOUND ANNUAL GROWTH RATE BETWEEN 2016 AND 2025 CAGR*

DWELL TIME (AVG.) 66–75⁺ MINUTES

SECURITY & TRANSPORTATION DELAYS LEAD TO EARLIER ARRIVAL TIMES + INCREASED LENGTH OF STAY.

"CAPTIVE" AUDIENCE WITH LIMITED ACCESS TO INTERNET RETAILERS LEADS TO NECESSITY-DRIVEN IMPULSE PURCHASING.



CAPTIVE

AUDIENCE



NEEDS BASED **PURCHASES**

PROPENSITY TO SPEND



RETAIL

OPPORTUNITIES

HUDSON GROUP ENHANCES THE EXPERIENCE FOR DAILY TRAVELERS



YEARS INDUSTRY EXPERIENCE

1M+ SO. FEET COMM. SPACE 120M+ ANNUAL **TRANSACTIONS ++**

PRODUCTS SOLD

RFTAIL LOCATIONS

WE HAVE A DIVERSIFIED PORTFOLIO OF OVER 200 CONCESSION AGREEMENTS, INCLUDING CONCESSIONS IN 24 OF THE 25 LARGEST AIRPORTS IN THE CONTINENTAL UNITED STATES AND CANADA.

\$1.7BN+ TOTAL SALES | 70% GENERATED FROM 5 YEAR LEASES

80% HIST. CONCESSION RENEWAL RATE

*Compound annual growth rate. †2016 Airport Council International-North America ("ACL-NA") Concessions Benchmarking Survey. † As of June 30, 2017.